

A&D Mergers and Acquisitions Conference

The Peninsula • Beverly Hills, CA



Wednesday, November 7, 2018

8:00-9:00 AM	Registration: Verandah Foyer, sponsored by Lazard Breakfast: Verandah Patio
9:00-9:15	Welcome Address and Introduction: Verandah Ballroom Joanna Speed , Managing Director, A&D and SpeedNews Conferences, Aviation Week Network Michael J. Richter , Managing Director, Global Head of A&D Investment Banking Group, Lazard Dr. Brad M. Meslin , Senior Managing Director, CSP Associates
9:15-10:00	Opening Address: Geopolitics & the World Economy: Implications for the A&D Sector Dr. Charles H. Dallara , Chairman of the Americas, Partners Group Holdings; former CEO, Institute of International Finance
10:00-10:45	Keynote Speaker SPIRIT AEROSYSTEMS Thomas "Tom" Gentile , President & CEO
10:45-11:15	Coffee & Tea Break: Verandah Patio, sponsored by Alderman & Company
11:15-12:15 PM	PANEL: Aerospace & Defense at an Inflection Point – What Does the Future Hold? <i>Moderator: Dr. Brad M. Meslin, Senior Managing Director, CSP Associates</i> DELOITTE - Dr. Erich M. Fischer , Principal, Industrial Products & Construction/A&D and Strategy & Analytics Practice AE INDUSTRIAL PARTNERS - Paul E. Fulchino , Operating Partner MOOG - Paul DellaNeve , Vice President, Corporate Development
12:15-1:15	Lunch: Belvedere Patio, sponsored by Liberty Hall Capital Partners
1:15-1:45	PANEL: Tariffs, Trade Policy and Implications for A&D Suppliers <i>Moderator: Ambassador Ronald Kirk, Senior Counsel, Gibson, Dunn & Crutcher, Co-Chair of International Trade Practice Group and former US Trade Representative</i> GIBSON, DUNN & CRUTCHER - Adam M. Smith , Partner & former Senior Adviser to the Director of OFAC SUNSHINE METALS - A COMPANY OF AMA - Sam Romeo , President
1:45-1:50	Refreshment Break
1:50-2:20	PANEL: International Security & Regulatory Drivers – Implications for Aerospace & Defense M&A <i>Moderator: Jose Fernandez, Partner, Former Member of the Committee on Foreign Investment in the United States (CFIUS) and US Assistant Secretary of State for Economic, Energy & Business Affairs, Gibson, Dunn & Crutcher</i> GIBSON, DUNN & CRUTCHER - John M. Pollack , Partner <i>Panelist Invited</i>
2:20-2:50	Afternoon Tea Break: Verandah Patio, sponsored by Alderman & Company
2:50-3:45	PANEL: Industry Disruption – Opportunities and Risks <i>Moderator: Michael Bruno, Senior Business Editor & Content Manager, Aviation Week Network</i> ACORN GROWTH COMPANIES - Rick Nagel , Managing Partner GE VENTURES - Steven Taub , Managing Director of Investing MCKINSEY & COMPANY - Mark Baptista , Partner THALES - Jacob Markish , Vice President, Strategy & Corporate Development
3:45-4:15	Interactive Chat: Moderator: Michael Bruno, Senior Business Editor & Content Manager, Aviation Week Network TRANSDIGM GROUP, INC. - Kevin Stein , President & CEO
4:15-4:30	Refreshment Break
4:30-5:30	PANEL: With Interest from All Sides, What is the Future for Aerospace & Defense M&A? <i>Moderator: Michael J. Richter, Managing Director, Global Head of A&D Investment Banking Group, Lazard</i> CSP ASSOCIATES - Dr. Brad M. Meslin , Senior Managing Director HEICO CORPORATION - Eric A. Mendelson , Co-President LIBERTY HALL CAPITAL PARTNERS - Rowan G.P. Taylor , Partner VALENCE SURFACE TECHNOLOGIES - Tracy Glende , Chief Executive Officer
5:30	Closing Comments Michael J. Richter Joanna Speed
6:00-7:00 PM	Cocktail Hour: Belvedere Patio, sponsored by Odyssey Investment Partners
7:00-8:30 PM	Dinner: Verandah Ballroom, sponsored by Lazard, Gibson, Dunn & Crutcher, and CSP Associates